## Waikirikiri Sport Incorporated Strategic Plan 2019-2020

Goals:				
Quality coaching and umpiring at all levels	Exceptional governance	A community working in partnership	Growing participation and hockey pathways for our community.	A secure financial base
<ul> <li>An engrained coaching philosophy that's lived across the club.</li> <li>Comprehensive aligned coach and umpire development pathways.</li> <li>A volunteer recruitment and retention strategy.</li> </ul>	<ul> <li>The foundations and legal structure built with the future in mind.</li> <li>A club run by, and servicing the needs of a community.</li> <li>Development of brand and a community identity.</li> </ul>	<ul> <li>A club that meets the needs of our community.</li> <li>A club that knows, embraces and supports our partners (Schools &amp; Tertiary, Council, CHA, Partner Clubs and the community, sponsors)</li> <li>A social environment at the heart of a family club.</li> <li>A club the welcome and embraces new members</li> <li>A club that consistently grows</li> <li>An atmosphere at Foster Park that we are proud of</li> <li>Regular meaningful two-way communication with stakeholders.</li> </ul>	<ul> <li>A club with multiple entry points catering for the needs of all, (developmental, social and competitive).</li> <li>Fun / developmentally appropriate programmes.</li> <li>A club for life.</li> <li>Embrace community diversity</li> <li>Grow competitive pathway with Canterbury Country Hockey Development playing as Selwyn Hockey</li> <li>Grow competitive pathway by partnering with Malvern Hockey for NZ Hockey Association Tournaments</li> </ul>	<ul> <li>Sustainable finances.</li> <li>Well organised and controlled financial systems.</li> <li>Affordable for players and families.</li> <li>A value proposition for local commercial partners to be excited about.</li> </ul>
<ul> <li>Measures:</li> <li>80% retention of coaches &amp; Umpires</li> <li>Coaches and Umpires developing through CHA umpire program</li> <li>A volunteer management plan in place.</li> <li>A curriculum of coach education in place.</li> <li>Every team has a coach</li> <li>Succession Plan for coaching</li> </ul>	<ul> <li>Achievement of the Silver Club mark award by 2020.</li> <li>Full Committee</li> </ul>	<ul> <li>80% partner satisfaction rate via survey. Eg Player Satisfaction</li> <li>Full club status achieved by Jan 2018.</li> <li>Reports on club player conduct are exceptional</li> <li>Consistent year of year growth of player and volunteer numbers</li> </ul>	<ul> <li>90% of participants would recommend a friend.</li> <li>No more than 10% regrettable losses</li> <li>Field Selwyn Teams in the Canterbury Country Hockey Competition</li> <li>Players play for Malvern in the NZ Hockey Tournaments</li> </ul>	<ul> <li>A clean audit.</li> <li>A budget set annually</li> <li>Growing financial reserve</li> </ul>